



Challenge Fund

Frequently Asked Questions

1. What does this fund support?

This fund aims to provide space to re-think the system (or parts of the system), test change and implement new ways of working. Its principle aim is to help break down barriers for people accessing services for support with their alcohol and/or drug use and to make sure they can receive the right support at the right time.

The Scottish Government Challenge Fund will be open twice. A total of £1.2million will be available in 2018/19 (Round 1). A similar investment (tbc) will be available in 2019/20 (Round 2, which is likely to open in October 2019).

2. Who can apply?

This fund provides an opportunity for Integrated Authorities (IAs) and/or Alcohol and Drug Partnerships (ADPs) and their partners to bid for money to test or implement change. Applications are welcome from consortia. **IAs or ADPs will act as lead organisation, and all applications (whether from individual organisations or IAs/ADPs) must be reviewed and signed off by IA or ADP chairs.** Third sector partners are welcome to apply, either alone or as part of a consortia. We strongly recommend that consortia form as soon as possible to ensure a collective commitment and shared understanding of the proposal.

3. How do I apply?

Those interested in applying are advised to contact Rowan Anderson as soon as possible to note their interest. Applications will be made via an online system, which will open on 6th December 2018.

Applications must be completed by noon on Thursday 7th February 2019.

4. What can I apply for?

The fund is designed to support activities and approaches that contribute to making systemic changes to support people who use alcohol and drugs. This fund is in two categories, **“Getting ready for Change”** and **“Implementing Change”**.

Getting Read for Change

The “Getting Ready for Change” category will enable local areas a small pot of funding which will support the reflection and review of their current operating systems. For example, this could mean mapping their systems, identifying blocks in the system, or areas of the system which are not functioning well for people who use their services. This could mean funding for external consultancy, or salaries for staffing to undertake mapping, review or system re-design work. This funding can be used to implement small scale changes, if that is what local areas need.

Applications which are successful in obtaining funding under the ‘getting ready for change’ category will be able to apply for ‘implementing change’ funding in 2019/20. This means consortia could apply for £35,000 in 2018/19 to analyse need, then for a larger under amount ‘implementing change’ to implement resulting recommendations in 2019/20.

Implementing Change

Support for Change is funding to test ideas that are ready for implementation. To apply under this category, applicants will be expected to demonstrate significant evidence of work already undertaken to identify the need for change – for example a recent service review or a clear plan based in improvement methodology.

‘Implementing Change’ funding can be used to deliver the required changes to systems and ways of working evidenced by prior service reviews or needs analysis. This could be, for example – the development or reshaping of a service, restructuring of staffing, workforce development costs to upskill or re-train staff.

Applicants should note that this funding is one off – and that assessment of their sustainability and future-proofing plans will be closely scrutinized as part of the application process. If the changes implemented are successful, the reporting process will include analyse of how these changes have be mainlined or sustained through core statutory funding.

5. Are there priority areas?

Yes. The Scottish Government have identified five priority areas which the Challenge Fund focusses on.

- Improved clinical pathways
- Stepped care (right support at the right time)
- Whole family approaches
- New approaches to alcohol related harm
- New early support that is tailored to changing patterns in young people’s drug and alcohol use

We are particularly interested in proposals which focus on clinical pathways around alcohol detox and opiate replacement.

We recognise that there are cross-cutting issues which thread through these priorities, for example, mental health, employability and homelessness. These will be a secondary focus for the Challenge Fund, and applicants are encouraged to apply to support change in these areas too.

6. What can the money be spent on?

We will consider proportionate staffing, equipment, consultancy, running or management costs.

7. How much money can we apply for?

Getting Read for Change: Grants of up to £35,000

We expect to make in the region of 15 grants in 2018/19. This is dependent on grant requests received.

Implementing Change: Grants of £35,000 to £150,000

The maximum grant will be £150,000. We expect to receive applications to range from £35,000 to £150,000. We are likely to ward around eight applications.

Please note: In Round 2 (2019/20), we expect to receive fewer 'getting ready for change' applications and more 'implementing change' applications, meaning the pot for 'implementing change' will be larger in 2019/20.

8. When does the funding need to be used by?

You can apply for one or two years of funding. We would expect that all activities will be delivered within two years of the funding award.

9. Will PDI staff be able to support the development of the proposal?

Yes. Corra Foundation is a relationship grant maker, which means we want to support you throughout the grant, including offering pre-application advice as you develop your proposal and support with your application. Rowan Anderson, the PDI Manager will be able to support you throughout the application process, offering advice and guidance as appropriate.

We request that interested parties get in touch with Rowan to note their interest and schedule initial meetings to discuss the proposal well before the closing date.

10. How do I apply?

We will only accept online applications. A link to the application form will be provided by the PDI team when initial meetings to discuss the proposal have been arranged.

11. How will applications be assessed?

Full proposals will be reviewed and analysed by an advisory group, who will recommend which projects should receive funding. The advisory group will be made up of people with expertise in relevant fields.

12. When we will receive a decision?

All organisations who apply will be notified of the outcome by early March 2019. Funding release timescales will be in agreement with successful applicants.

13. If I am unsuccessful will I be given feedback?

Yes, you will receive an email outlining the outcome and feedback. PDI staff will be able to provide further feedback by telephone if beneficial.

14. Will there be an opportunity to apply for future support through this fund?

This fund will be available again in 2019/2020. Dates for the second round will be announced in 2019.

15. What are the reporting requirements?

Successful applicants will be expected to provide regular updates and annual reports which will be shared with Scottish Government. A Grants Advisor will also be able to support you with the reporting process.

16. Who can I speak to if I have more questions, or to note my interest in this fund?

You can call or email Rowan Anderson, Partnership Drugs Initiative (PDI) Manager. Her contact details are:



0131 444 4025



rowan@corra.scot



Rowan Anderson | PDI Manager
Corra Foundation | Riverside House 502 Gorgie Road, Edinburgh, EH11 3AF

Challenge Fund 2018/19 Timelines

Challenge Fund 2019/20 (Round 1)	
Date	Action
5 th November 2018	Launch of Challenge Fund
5 th November 2018 - Early Jan 2019	Open for conversations and advice to potential applicants
Interested parties are advised to contact Rowan Anderson, PDI Manager, to note their interest and schedule meetings/discussions about their proposals. A dedicated Grants Advisor will be available to support the development/review of proposals prior to application closing date.	
6 th December 2018	Application forms and detail available
Online Application and Guidance Notes will be available.	
7 th February 2019	Closing date for applications
Week commencing 4 th March 2019	Decision Panel
Week commencing 18 th March 2019	Announcement of successful applicants
April/May 2019	Post-Grant Support
Corra Foundation is committed to being the best Grant Maker we can be. As part of this, we offer a range of post-grant support to successful applicants, including support with reporting and training opportunities. As a condition of grant, we anticipate successful applicants will agree to continuing involvement with Corra Foundation throughout the life of the grant.	

About Corra Foundation

Corra Foundation exists to make a difference to people and communities, by encouraging positive change, opportunities, fairness and growth of aspirations, which improve quality of life.

Our vision is for a society in which people create positive change and enjoy fulfilling lives.

Corra Foundation has over 30 years' experience as one of Scotland's leading grant-makers, distributing more than £132m through over 14,500 grants to charities.

We work closely with other charities and funders, communities and policy makers towards our four key aims:

- *Be the best grant-maker we can be* – Grant making is at the heart of what we do and we want to do it as well as possible with an open and accessible approach.
- *Get alongside communities* – We are working differently, including with communities we don't historically reach and others with a big appetite for change.
- *Share expertise* – We will use our 30+ years experience in grant making to support others.
- *Partnership* – We want to make a bigger difference to people by working together with others.

You can find out more by visiting www.corra.scot, or by getting in touch at hello@corra.scot or on 0131 444 4020. You can also find us on Twitter [@corrascot](https://twitter.com/corrascot).

Corra Foundation was previously called Lloyds TSB Foundation for Scotland.